



Investing with Insight



## REQ Global Compounders – Look-Through Statistics

REQ Global Compounders	Portfolio Weighted average	Portfolio Average	Portfolio Median	REQ Global Compounders	Portfolio Weighted average	Portfolio Average	Portfolio Median
Market Cap USD (bn USD)	17.4	16.6	7.2	EBIT-margin	15.1%	14.4%	15.8%
Enterprise value USD (bn USD)	17.6	16.7	7.2	EBIT-margin delta 1Y	0.1%	0.1%	0.0%
Reinvestment rate 3Y	72 %	82 %	81 %	EBIT-margin delta 3Y	1.7%	2.1%	1.6%
Reinvestment rate 5Y	72 %	81 %	79 %	EBIT-margin delta 5Y	1.9%	2.3%	1.6%
Reinvestment rate 10Y	71 %	80 %	79 %	EBIT-margin min.	3.2%		
ROE	20 %	22 %	20 %	EBIT-margin max.	29.3%		
ROIC (Net income / ND+EQ)	17 %	18 %	16 %	Cash conversion 3Y (FCF/net income)	106%	115%	107%
ND/EBITDA	1.3x	1.4x	1.5x	Cash conversion 5Y (FCF/net income)	111%	123%	117%
EPS CAGR 1Y	35 %	37 %	30 %	Cash conversion 10Y (FCF/net income)	111%	122%	121%
EPS CAGR 3Y	22 %	26 %	25 %				
EPS CAGR 5Y	14 %	17 %	19 %	Insider Ownership Board (%)	14 %	12 %	3 %
EPS CAGR 10Y	13 %	17 %	15 %	Insider Ownership families/other insiders (%)	2 %	3 %	0 %
FCF yield	3.0%	3.8%	3.8%	Insider Ownership CEO (%)	2 %	2 %	0 %
Sales (mUSD)	4 448	4 635	2 873	CEO Base Salary (USDm)	1.0	0.9	0.7
EBIT (mUSD)	673	666	454	CEO Ownership (times base salary)	359	245	19
Net income 2024 (USDm)	503	489	273	Company foundation (Years)	38	42	35
Net income 2025 (USDm)	562	545	302	CEO Tenure (Years)	13	12	7
Net income 2026 (USDm)	590	574	336	Europe % of sales	51 %	53 %	42 %
Earnings yield 2024	3.4%	3.5%	3.2%	North America % of sales	34 %	38 %	33 %
P/E 2024	29.8	29.0	31.0	Asia % of sales	10 %	12 %	9 %
Dividend yield (%)	1.0%	1.2%	1.0%	RoW % of sales	4 %	4 %	3 %
Sales CAGR 1Y	17 %	18 %	19 %	Total shareholder return 1Y	27 %	27 %	29 %
Sales CAGR 3Y	15 %	19 %	18 %	Total shareholder return 3Y	59 %	68 %	50 %
Sales CAGR 5Y	11 %	13 %	14 %	Total shareholder return 5Y	180 %	222 %	191 %
Sales CAGR 10Y	9 %	12 %	12 %	Total shareholder return 10Y	593 %	869 %	644 %
Organic growth 1Y				Active share	99 %		
Organic growth 3Y	4 %	12 %	11 %	Number of stocks	23		
Organic growth 5Y	2 %	4 %	5 %				
EBIT CAGR 1Y	26 %	30 %	28 %				
EBIT CAGR 3Y	21 %	27 %	26 %				
EBIT CAGR 5Y	15 %	18 %	18 %				
EBIT CAGR 10Y	12 %	16 %	16 %				

0.7 %

1.2 %

0.3 %

Shares outstanding 3Y CAGR



## REQ Nordic Compounders – Look Through Statistics

REQ Nordic Compounders - MEUR	Portfolio - WA	Average	Median	REQ Nordic Compounders - MEUR	Portfolio - WA	Average	Median
Market Cap	5,626	5,398	1,068	Insider Ow nership Board (%)	10.9%	12.7%	
Enterprise value	5,853	5,619	1,175	Insider Ow nership families/other insiders (%)	6.1%	7.7%	
Reinvestment rate 3Y	73%	77%	78%	Insider Ow nership CEO (%)	1.6%	1.8%	
Reinvestment rate 5Y	75%	79%	79%	Total insider ow nership	18.6%	22.1%	
Reinvestment rate 10Y	72%	76%	77%	CEO Ow nership (times base salary)	78.0x	81.6x	10.3x
ROE (Net income / EQ)	23%	21%	19%	CEO Tenure (Years)	8.0	8.1	5.5
ROIC (Net income / ND + EQ)	16%	16%	14%	CEO Base Salary	0.55	0.54	0.38
ND/EBITDA	1.3x	1.6x	1.5x	Average # of acquisitions / year - LY	6	6	4
EPS CAGR 1Y	14%	10%	15%	Average # of acquisitions / year - L 3Y	7	7	5
EPS CAGR 3Y	22%	26%	24%	Average # of acquisitions / year - L 5Y	6	6	5
EPS CAGR 5Y	15%	19%	20%	Average # of acquisitions / year - L 10Y	6	5	4
FCF yield	3.4%	2.7%		Average deal size - LY	18	20	10
FCF yield excl NWC	3.5%	3.4%		Average deal size - L3Y	16	18	11
Sales	1,549	1,540	484	Average deal size - L5Y	13	14	9
EBIT	261	256	68	Average deal size - L10Y	11	12	8
Net income	187	184	42	Cash % of transaction value 5Y	76%	78%	80%
EV/EBIT	23.9x	21.9x	23.8x	Earn-outs % of transaction value 5Y	19%	20%	16%
P/E	32.6x	29.3x		Ow n shares % of transaction value 5Y	1%	2%	0%
Earnings yield	3.1%	3.4%		Other % of transaction value 5Y	0%	0%	0%
EV/EBIT 2024e	21.4x	21.2x	21.6x	Nordics % of sales	53%	55%	
P/E 2024e	29.5x	30.0x		Europe (excl. Nordics) % of sales	26%	27%	
Dividend yield (%)	1.0%	1.1%	1.0%	North America % of sales	6%	6%	
Sales CAGR 1Y	19%	20%	19%	Asia % of sales	4%	4%	
Sales CAGR 3Y	19%	23%	22%	RoW % of sales	8%	8%	
Sales CAGR 5Y	13%	18%	17%	Years listed	17	18	19
EBIT CAGR 1Y	22%	22%	22%	Organic grow th 1Y	1%		
EBIT CAGR 3Y	27%	32%	29%	Organic grow th 3Y	13%	14%	14%
EBIT CAGR 5Y	21%	29%	22%	Organic grow th 5Y	7%	7%	7%
EBIT-margin	13.3%	13.3%	12.8%	Total shareholder return 1Y		14%	17%
Shares outstanding 3Y CAGR	3%	4%		Total shareholder return 3Y		60%	51%
Cash conversion 1Y (FCF/Net income)	105%	108%	104%	Total shareholder return 5Y		286%	259%
Cash conversion 3Y	84%	82%	82%	Total shareholder return 10Y		1010%	900%
Cash conversion 5Y	91%	90%	92%				





## REQ CAPITAL

INVESTING WITH INSIGHT

